

Erskine B. Bowles

Vice Chair and Senior Advisor, *BDT Capital Partners*
Director: *Facebook, Morgan Stanley, Norfolk Southern*

With his unique blend of finance, government and academic experience, Erskine Bowles has provided invaluable and timely guidance to boards in diverse industries while helping to enhance the regulatory environment.

Fellow directors from all of his boardrooms call Mr Bowles a fiercely independent thinker who consistently demonstrates his objectivity about management and the health of the business.

“Erskine is unique in his ability to immediately understand the business and the government side of an issue at a gut level. He thinks two steps ahead of the regulators at both the federal and state level,” says Dan Carp, fellow Norfolk Southern director.

“He coaches the board and me on the dynamics that influence policy and policy-makers. This has been enormously helpful as we made strategic decisions about the future direction of the company and particular lines of business, says Morgan Stanley chairman and CEO James Gorman. “I couldn’t ask for a better partner – and friend.”

Career Highlights

- Senior Advisor and Non-executive Vice Chairman, BDT Capital Partners (since 2012)
- President, University of North Carolina (2006 – 2010)
- Co-chair, National Commission on Fiscal Responsibility and Reform (2010)
- Partner, Forstmann Little (1999 – 2001)
- Managing Director, Carousel Capital (1999 – 2001)
- Chief of Staff for President Bill Clinton (1996 – 1998)
- Deputy Chief of Staff for President Bill Clinton (1994 – 1995)
- Head of the Small Business Administration (1993)
- Chairman and CEO, Bowles Hollowell Connor (1975 – 1992)
- Prior directorships: Cousins Properties, First Union, General Motors, Merck, VF