

FT-ODX New York
Agenda
Lotte Palace Hotel
November 1 - 2, 2017

November 1st

- 11:30 am **Registration and Buffet Lunch**
- 12:00 pm **Welcome**
Villard Ballroom, Second Floor
- Andrew Hill**, Associate Editor and Management Editor, *Financial Times*
- Heather Wolf**, ODX Program Director, *Financial Times Live*
- 12:10 pm **Insights from Former SEC Chair Mary Jo White**
Thoughts on rule-making and revisions, investigations, disclosure and other significant board considerations in today's regulatory environment
- Mary Jo White**, Senior Chair, *Debevoise & Plimpton*; Former Chair, *SEC*
- Andrew Hill**, Associate Editor and Management Editor, *Financial Times*
(interviewer)
- 12:50 pm **Risk Oversight Revisited: What, Who, How**
How boards are responding to risk oversight responsibilities across the enterprise in light of new threats, technology and outside pressures
- Rakhi Kumar**, Managing Director and Head of Corporate Governance, *State Street Global Advisors*
- Bill Parrett**, Retired CEO, *Deloitte Touche Tohmatsu*
Director: *Blackstone, Eastman Kodak, Thermo Fisher Scientific, UBS*
2017 FT Outstanding Director
- Philip Smith**, Partner, Audit Committee Institute, *KPMG*
- Heather Wolf**, ODX Program Director, *Financial Times Live* (moderator)
- 1:40 pm **Networking Break**
Villard Foyer, Second Floor
- 2:00 pm **The Board as Catalyst for Performance Improvement**
The never-ending quest for profitable growth requires management's full engagement but it is less clear how boards can – or should – contribute at an operational level. Hear from those on both sides of the board - management line.
Villard Ballroom, Second Floor
- Chuck Boesenberg**, Chairman, *CallidusCloud*

Dinesh Paliwal, CEO, *Harman International Industries*
Director: *Bristol-Myers Squibb, Raytheon*

Tiger Tyagarajan, President & CEO, *Genpact*

David Garfield, Managing Director and Global Leader of Consumer Products,
AlixPartners (moderator)

2:50 pm

The Changing Face of Shareholder Engagement

Understanding the shifting investor landscape, including institutional investor priorities, long investor - activist relations, the renewed focus on large cap targets and burgeoning international activism

Michelle Edkins, Managing Director, Global Head of Investment Stewardship,
BlackRock

Lee Thomas, Retired Chairman and CEO, *Rayonier*
Director: *DowDupont, Regal Entertainment, Airgas (until 2016)*
2017 FT Outstanding Director

Ariel Deckelbaum, Partner, *Paul Weiss* (moderator)

3:40 pm

The Talent Challenge

How board evaluate the alignment of management to corporate strategy, including new ways of viewing CEO succession, recruiting and developing leaders, and how things can change despite best-laid plans

Erskine Bowles, Vice Chair and Senior Advisor, *BDT Capital Partners*
Director: *Facebook, Morgan Stanley, Norfolk Southern*
2017 FT Outstanding Director

Peter Henry, Dean, Stern School of Business, *New York University*
Director: *Citigroup, GE*

Lois Juliber, Retired Vice Chairman and COO, *Colgate-Palmolive*
Director: *DowDupont, Mondelez International*

Dick Patton, Co-Leader of Global CEO Practice, *Egon Zehnder*

Andrew Hill, Associate Editor and Management Editor, *Financial Times*
(moderator)

4:30 pm

Champagne Roundtables (Select one)

- Navigating Today's Fast-Changing Consumer Landscape

Chairman's Office, Fifth Floor

Brian Major, Managing Director, *AlixPartners*

- Executive Compensation in a CEO Transition

Winslow, Fifth Floor

Kelly Malafis, Founding Partner, *Compensation Advisory Partners*

- New Developments in Cyber Crime and Oversight
Henry Salon, Fifth Floor
 Kal Bittanda, Consultant, Egon Zehnder
- Role of the Corporation in Society
Edison Suite, Fifth Floor
 Claudia Allen, Senior Advisor, Board Leadership Center, KPMG

5:45 pm **Cocktail Reception**
Reid Salon, Second Floor

6:30 pm **Outstanding Directors Awards Dinner**
Villard Ballroom, Second Floor

9:00 pm **End of Day 1**

November 2nd

7:30 am **Buffet Breakfast**
Villard Foyer, Second Floor

8:00 am **Key Shifts in the Corporate Governance Landscape**
Distilling the lessons from 2017, how boards should be preparing for the rapid rise of proxy access; bumpiness for virtual annual meetings; board diversity, tenure and skill disclosure; say-on-pay and gender pay disclosure; shareholder proposals; and exclusive forum bylaws and the changing form of shareholder litigation.
Villard Ballroom, Second Floor

Deb Henretta, Retired Group President of Global E-Business, P&G
 Director: *Corning, Meritage Homes, NiSource, Staples*

Laura Unger, Former Commissioner, SEC
 Director: *CIT, CA Technologies, Navient*

Marna Whittington, Retired CEO, Allianz Global Investors Capital
 Director: *Macy's, Oaktree Capital, Phillips 66*
 2017 FT Outstanding Director

Ed Batts, Partner, Orrick (moderator)

9:10 am **Concurrent Breakout Sessions**

1. EVA as a Better Alternative to TSR and ROI for Understanding Financial Health
A look at the best ways to measure performance, allocate capital, set goals, price acquisitions, meter bonus pay and maximize shareholder value
Winslow Room, Fifth Floor

Bennett Stewart, Chairman and CEO, EVA Dimensions

2. Comparing Key Governance Trends Here and Abroad

As more US directors are being approached for foreign directorships, we explore governance practices and the regulatory framework in key international regions
[Garrison Room, Fifth Floor](#)

Bart Friedman, Senior Partner, *Cahill Gordon & Reindell*

Director: *Allied World Assurance, Ovid Therapeutics, Sanford C. Bernstein Funds*

Andrew Hill, Associate Editor and Management Editor, *Financial Times*

Heather Wolf, ODX Program Director, *Financial Times Live* (moderator)

10:00 am

Concurrent Breakout Sessions

1. Issues Facing Comp Committees as They Finalize 2018 Plans

Compensation risks and complexities show no signs of abating. Hear about the most critical regulatory trends, clawbacks, "pay equity" issues, and challenges of designing incentives that meet shareholder - and proxy advisor - expectations
[Winslow Room, Fifth Floor](#)

Bob Glauber, Lecturer, *Harvard Kennedy School*

Chairman: *Northeast Bancorp*

Director: *XL Group*

Eric Hosken, Partner, *Compensation Advisory Partners*

Lynn Tetrault, Former EVP of HR and Corporate Affairs, *AstraZeneca*

Director: *Neo Genomics Clinical Laboratories*

Melissa Anderson, Associate Editor, *Agenda*, a *Financial Times* company
(moderator)

2. Audit Committee Composition and Execution in the Face of Increased Responsibilities

Financial reporting, compliance, and the internal control environment will continue to be put to the test in 2018. Hear how ACs are thinking about membership, exercising judgment about what does and does not belong on the committee's agenda and answering the call for professional skepticism.
[Garrison Room, Fifth Floor](#)

Ann Berzin, Former Chairman and CEO, *Financial Guaranty Insurance Co.*

Director: *Exelon, Ingersoll Rand*

Mary Ann Cloyd, Retired Partner, *PwC*

Director: *Bellerophon Therapeutics*

Lindsay Frost, Reporter, *Agenda*, a *Financial Times* company (moderator)

11:35 pm

Finding and Onboarding First Time Directors

Hear from veteran board members and newbies about the making the leap of faith and putting safety nets in place for first time public directors

Villard Ballroom, Second Floor

Liz Robinson, Retired Global Treasurer, *Goldman Sachs*

Director: *BNY Mellon*

James White, Retired Chairman and CEO, *Jamba*

Director: *CallidusCloud, DeVry Group, Panera Bread*

Phyllis Wise, CEO, *Colorado Longitudinal Study*

Director: *First Busey, Nike*

Andrew Hill, Associate Editor and Management Editor, *Financial Times* (moderator)

12:30

Closing Remarks